

Affiliated to Visvesvaraya Technological University, Belagavi, Approved by AICTE, New Delhi, Recognized by Govt. of Karnataka and Accredited by NBA (AE, BT, CSE, ECE, ME, MT)

DEPARTMENT OF MASTERS OF BUSINESS ADMINISTRATION

2022 SCHEME

Course Name	Course Code	CO. No.	Course Outcomes
		CO1	Gain practical experience in the field of Management and Organizational Behaviour.
Principles of Management and	22MBA11	CO2	Acquire conceptual knowledge of management, various functions of Management and theories in OB.
Organizational Behaviour	221111111	CO3	Comprehend and apply management and behavioural models to relate attitude, perception and personality.
		CO4	Analyze the recent trends in Management and OB models.
		CO1	Display keen interest and orientation towards entrepreneurship entrepreneurial opportunity Modules in order to setup a business and to think creatively.
	22MBA12	CO2	To know about the various business models and B-Plans across Business sectors
Entrepreneurship Development		CO3	Able to understand the importance of marketing and different forms of businesses
		CO4	Become aware about various sources of funding and institutions supporting entrepreneurs.
		CO5	Awareness about legal aspects and ways to protect the ideas.
		CO6	To understand the ways of starting a business and to know how to foster their ideas.
		CO1 Know what and how books of accounts statements	Know what and how books of accounts and financial statements are prepared.
Accounting for Managers	22MBA13	CO2	How to interpret financial statements of companies for decision making
		CO3	Independently undertake financial statement analysis and take decisions,
Statistics for Managers	22MBA14	CO1	Understand how to organize, manage, and present the data
		CO2	Use and apply a wide variety of specific statistical tools



		CO3	Understand the applications of probability in business
		CO4	Effectively interpret the results of statistical analysis
		CO5	Develop competence of using computer packages to solve the problems
		CO1	Comprehend the concepts of Marketing Management.
		CO2	Gain knowledge on consumer behaviour and buying process
Marketing Management	22MBA15	CO3	Understand concept of Product and Brand Management, Branding and Pricing strategies
		CO4	Identify marketing channels and the concept of product distribution, techniques of sales promotion
		CO5	Simply ideas into a viable marketing plan for various modes of marketing.
	22MBA16	CO1	The students will be aware of their communication skills and know their potential to become successful managers.
Business		CO2	The students will get enabled with the mechanics of writing and can compose the business letters in English precisely and effectively.
Communication		CO3	The students will be introduced to the managerial communication practices in business those are in vogue.
		CO4	Students will get trained in the art of drafting business proposals and business communication with emphasis on analyzing business situations.
	22MBA21	CO1	Understand and gain practical experience in the field of Human Resource Concepts, functions and theories
HUMAN RESOURCE MANAGEMENT		CO2	Acquire conceptual insight of Human Resource and various functions of HR.
		CO3	Apply personnel, managerial and welfare aspects of HR.
		CO4	Perceive greater understanding about HR practices.
		CO5	Perceive knowledge about the future trends in HRM
		CO1	Understand the basic financial concepts
		CO2	Apply time value of money
FINANCIAL MANAGEMENT	22MBA22	CO3	Evaluate the investment decisions
		CO4	Estimate working capital requirements
		CO5	Analyze the capital structure and dividend decisions



		CO1	Understand various research approaches, techniques and
			strategies in the
			appropriate in business.
			Apply a range of quantitative / qualitative research
		CO2	techniques to business
			and day to day management problems.
			Demonstrate knowledge and understanding of data
D 1 M (1 1 1		CO3	analysis, interpretation
Research Methodology and IPR	22MBA23		and report writing.
and II IX			Develop necessary critical thinking skills in order to
		CO4	evaluate different
			research approaches in Business.
			Discuss various forms of the intellectual property, its
			relevance and
		CO5	business impact in the changing global business
			environment and leading
			International Instruments concerning IPR
			Get an insight into the fundamentals of Operations
		CO1	Research and its
			definition, characteristics and phases
			Use appropriate quantitative techniques to get feasible
0.0000 4.00000		CO2	and optimal
OPERATIONS RESEARCH	22MBA24		solutions
RESEARCH		CO3	Understand the usage of game theory, Queuing Theory
			and Simulation
			for Solving Business Problems
		CO4	Understand and apply the network diagram for project
		CO4	completion
			Students should get clear idea about the concept of
		CO1	Strategic Management,
		COI	its relevance, Characteristics, process nature and
			purpose.
			Student to acquire an understanding of how firms
			successfully
		CO2	institutionalize a strategy and create an organizational
STRATEGIC	22MD 425	CO2	structure for
MANAGEMENT	22MBA25		domestic and overseas operations and gain competitive
			advantage.
			To give the students an insight on strategy at different
		CO3	levels of an
			organization to gain competitive advantage.
			To help students understand the strategic drive in
		CO4	multinational firms and
			their decisions in different markets.
MANAGERIAL			The student will understand the application of Economic
ECONOMICS	22MBA26	CO1	The statement will emperature upprocured of Economic



			Management decision making.
			The student will earn the microeconomic concepts and
		CO2	apply them for
			effective functioning of a Firm and Industry.
		CO3	The Student will be able to understand, assess and
		COS	forecast the demand.
			The student will apply the concepts of production and
		CO4	cost for
			optimization of production
			The student will design competitive strategies like
		CO5	pricing, product
			differentiation etc. and marketing according to the
			market structure.
			The student will be able to understand the impact of
		CO6	macroeconomic
			concepts
		CO1	Demonstrate knowledge of the functions of logistics and
	22MBA31		supply chain management. Relate concepts and activities of the supply chain to
LOGISTICS AND		CO2	actual organizations
SUPPLY CHAIN		CO3	Analyse the role of technology in logistics and supply
MANAGEMENT			chain management.
		CO4	Evaluate cases for effective supply chain management
			and its implementation.
		901	Understand the importance of Information technology
		CO1	for business.
		CO2	Develop insights into technology and investigate its
Information Technology for	22MBA32	CO2	impact on Business.
Technology for Managers	ZZIVIDAJZ	CO3	Understand Various Measures of Technology available
		CO3	in corporate world.
		CO4	Understanding how creativity and innovative
			Technologies help to find a solution to problems.
		CO1	The students will be able understand the background
			and concepts of consumer behaviour.
		go2	The students will be able to identify the dynamics of
		CO2	consumer behaviour and the basic factors that influence
CONSUMER	22MD 4202		the consumers decision process
BEHAVIOUR	22MBA303	CO3	The students will be able to demonstrate how concepts may be applied to
		COS	may be applied to marketing strategy.
			Students will be able to apply and demonstrate theories
		CO4	to real world marketing situations by profiling and
		CO4	identifying marketing segments.
0.1 15 "			Understand the selling techniques in an organisation.
Sales and Retail Management	22MBAMM304	CO1	Chaerstand the seming teeninques in an organisation.
ivianagement			



		CO2	Develop a plan for organizing, staffing & training sales force.
		CO3	Organize sales territories to maximize selling effectiveness.
		CO4	Evaluate sales management strategies.
		CO5	Find out the contemporary retail management issues and strategies.
		CO6	Evaluate the recent trends in retailing and its impact in the success of modern business.
		CO7	Understand Relate store management and visual merchandising practices for effective retailing.
		CO1	Understand the goals and strategies of business units.
		CO2	Determine standard costing and variance analysis cost control in Business decision making.
Strategic Cost Management	22MBAFM303	CO3	Applications of Management accounting and control systems in Corporate. L3
		CO4	Critically evaluate all traditional and non-traditional costing methods such as absorption costing; marginal costing and activity based costing.L5
	22MBAFM304	CO1	Understand the capital market and various Instruments for Investment.
SECURITY ANALYSIS AND		CO2	Assess the risk and return associated with investments and methods to value securities.
PORTFOLIO MANAGEMENT		CO3	Analyze the Economy, Industry and Company framework for Investment.
		CO4	Learn the theories of Portfolio management and also the tools and techniques for efficient portfolio management.
		CO1	Demonstrate the applicability of the concept of Financial Management to understand the managerial Decisions and Corporate Capital Structure
ADVANCED FINANCIAL MANAGEMENT	22MB 4EM205	CO2	Apply the Leverage and EBIT EPS Analysis associate with Financial Data in the corporate & Analyse the complexities associated with management of cost of funds in the capital Structure
	22MBAFM305	CO3	Demonstrate how the concepts of financial management and investment, financing and dividend policy decisions could integrate while identification and resolution of problems
		CO4	Be aware of the techniques of cash, inventory and receivables management
Banking & Services Operations	22MBAFM306	CO1	The Student will be acquainted to various Banking and Non-Banking financial services in India



			T
			The Student will understand the activities of Merchant
		CO2	Banking and credit
			rating.
		904	The Student will be equipped to understand micro
		CO3	financing and other
			financial services in India
		CO.4	The Student will understand how to evaluate and
		CO4	compare leasing & hire purchase
			Gain the practical insight of various principles and
		CO1	practices of recruitment and selection.
			Acquire knowledge of latest conceptual framework used
		CO2	in recruitment and selection process and procedure
RECRUITMENT AND		002	applied in various industries.
SELECTION	22MBAHR303		Illustrate the application of recruitment and selection
		CO3	tools and techniques in various sectors.
			Develop a greater understanding about strategies for
		CO4	workforce planning and assessment, analyse the hiring
			management system followed in various industries.
		GO1	Gain practical experience related to labour legislations
	22MBAHR304	CO1	in India across various sectors.
		CO2	Acquire conceptual knowledge of Industrial relations
Industrial Relations		CO2	and labour laws followed within industries.
And legislations		CO3	Develop the greater understanding of IR concepts and
			its application in solving various issues in IR.
		CO4	Apply the IR and labour laws concepts in various
		CO4	industries in India.
		CO1	Understand the concepts of python programming
		CO2	Structure a simple Python programs for solving problems.
Introduction to Python,			Apply the knowledge to decompose a Python program
Data and Control	22MBABA303	CO3	into functions.
Systems		004	Analyse and Represent compound data using Python
		CO4	lists, tuples, dictionaries.
		CO5	Read and write data form/to files in Python Program.
		CO1	Understand Data Mining and its importance.
		CO2	Apply knowledge of research design for business
EXPLORATORY		CO2	problems
DATA ANALYSIS	22MBABA304	CO2	Analyze the cause and effect relationship between the
FOR BUSINESS		CO3	variables from the analysis
		CO4	Evaluate Regression and decision tree based methodsto
		CU4	solve business problems
			Students will be able to analyze and understand the
INTERNSHIP	20MBAIN307	CO1	organizational structure, business functions, and
			workflow models, applying theoretical concepts to real-



	<u> </u>		world business scenarios.
			world business scenarios.
		CO2	Students will effectively apply strategic management frameworks such as McKinsey's 7S Framework and Porter's Five Forces Model to evaluate and assess the competitive environment and internal dynamics of the organization under study.
		CO3	Students will perform a detailed analysis of an organization, including a SWOT analysis and financial statement analysis, to assess the organization's strengths, weaknesses, opportunities, and threats, along with its financial health.
		CO4	Students will demonstrate proficiency in professional communication and presentation skills by preparing a comprehensive organization study report and delivering a clear, concise, and well-structured viva-voce presentation.
	22MBA401	CO1	Defining international business and describe how it differs from domestic business with respect to laws, regulations and taxation.
		CO2	Identify and describe factors and forces that affect an organization's decision to internationalize its business.
International Business		CO3	Describe and compare strategies for internationalization.
		CO4	Identify and analyze challenges in working, communicating and negotiating in a cross-cultural context.,
		CO5	Discuss the role of corporate social responsibility (CSR) in international business practice.
		CO1	Understand the Design Thinking process from business management perspective.
INNOVATION AND	22MD 4 402	CO2	Apply the knowledge and skills of DT in prototype development for product/service innovations.
DESIGN THINKING	22MBA402	CO3	Analyse sustainable and societal challenges and find solutions.
		CO4	Evaluate the pros and cons for sustainable development by applying DT.
		CO1	Comprehend & correlate all the management functions to brand creation /
STRATEGIC BRAND	22MBAMM403	CO2	Ability to develop the branding strategies
MANAGEMENT	22IVIDAIVIIVI4U3	CO3	Demonstrate their acumen in applying managerial and behavioural concepts in creating brand equity
		CO4	Ability to analyse the global brands and their SWOT.



		CO1	The students will be able to define and apply knowledge of various aspects of managerial decision making related to marketing communications strategy and tactics.
INTEGRATED MARKETING COMMUNICATIONS	22MBAMM404	CO2	The students will be getting an idea to explain the role of IMC in the overall marketing &Use effectiveness measures to evaluate IMC strategies
		CO3	The students will get the aability to create an integrated marketing communications plan which includes promotional strategies.
		CO4	The students will get trained in the art of drafting, prepare advertising copy and design other basic IMC tools ethically Situations.
		CO1	The student will have an understanding of the International Financial Environment.
Global Financial	22MBAFM403	CO2	The student will learn about the foreign exchange market, participants and transactions.
Management		CO3	The student will be able to use derivatives in foreign exchange risk management.
		CO4	The student will be able to evaluate the Firm's Exposure to risk in International environment and various theories associated with it.
	22MBAFM404		To explain the major forms and objectives of corporate restructuring.
		CO1	To describe the process of value creation under different forms of M & A
MERGERS ACQUISTIONS AND CORPORATE		CO2	To Understand M&A with its different classifications, strategies, theories, synergy etc.
RESTRUCTURING		CO3	To Conduct financial evaluation of M&A
		CO4	To Analyze and demonstrate the accounting aspects of Amalgamation
		CO5	To Critically evaluate different types of M&A, takeover and anti takeover strategies
RISK MANAGEMENT AND INSURANCE	22MBAFM405	CO1	Understand various types of risks.
		CO2	Assess the process of identifying and measuring the risk.
		CO3	Acquaint with the functioning of life Insurance in risk management.
		CO4	Understand general insurance contract.
INDIRECT TAXATION	22MBAFM406	CO1	Explain the various terms related to Indian Goods and Service tax (GST)



_	1		
		CO2	Analyze whether a person is eligible to obtain registration as well as filing of returns under GST law.
		CO3	Have clarity on Provisions of levy and collection of GST in India
		CO4	Assess the Value of goods and services based on provisions of Time, value and Place of supply.
		CO5	Understand the concept of import and export procedure for Custom duty
		CO6	Identify Customs duty provisions and valuation of imported goods
		CO1	Understand the concepts of conflict and negotiation and its role
CONFLICT & NEGOTIATION	22MBAHR403	CO2	Learn various contemporary methods of conflict and negotiation.
MANAGEMENT		CO3	Gain insights of various conflict handling mechanisms
		CO4	Demonstrate the cross-cultural and gender dimensions of negotiation
	22MBAHR404	CO1	Understand various practices within the field of global HRM.
Global HRM		CO2	Describe HR concepts, policies and practices to deal with issues in an international context.
		CO3	Appraise the impact of global factors in shaping HR practices.
		CO4	Apply the concepts of HR in global perspective.
		CO1	Understand the concepts of Machine learning
		CO2	Apply the knowledge of Data visualisation and accurate decision making
Machine learning	22MBABA403	CO3	Analyse the Big data and pattern using machine learning algorithms
		CO4	Evaluate the Data Structure and provide immersive experience to users
		CO1	Have an understanding of How HR function adds value and demonstrates the value in business terms
HR Analytics	22MBABA404	CO2	Measure the value of Intangibles that HR helps builds for the organization given a particular business context to facilitate decision making.
		CO3	Convert soft factors in a people management context into measurable variables across various domains.
		CO4	Devise, conduct and analyse a study on employees or any other related to the HR context in an organization.
PROJECT REPORT	22MBAPR407	CO1	Identify and analyze a business problem within an organization or through independent research.



Affiliated to Visvesvaraya Technological University, Belagavi, Approved by AICTE, New Delhi, Recognized by Govt. of Karnataka and Accredited by NBA (AE, BT, CSE, ECE, ME, MT)

	CO2	Design and execute a research study, including data collection and analysis, using appropriate methodologies.
	CO3	Interpret research findings and provide practical recommendations based on analysis.
	CO4	Present research work effectively through written reports and oral presentations, demonstrating professional communication skills.

2020 SCHEME

Course Name	Course Code	CO. No.	Course Outcomes
		CO1	Gain practical experience in the field of Management and Organization Behaviour
		CO2	Acquire the conceptual knowledge of Management, various functions of Management and theories in Organizational Behaviour.
MANAGEMENT & ORGANIZATIONAL BEHAVIOUR	20MBA11	CO3	Apply managerial and behaviour knowledge in real world situations.
		CO4	Develop a greater understanding about Management and Behavioural aspects to analyse the concepts related to individual behavior, attitude, perception and personality.
		CO5	Understand and demonstrate their exposure on recent trends in management.
		CO1	The student will understand the application of Economic Principles in Management decision making.
		CO2	The student will learn the micro economic concepts and apply them for effective functioning of a Firm and Industry.
MANAGERIAL ECONOMICS	20MBA12	CO3	The Student will be able to understand, assess and forecast Demand.
		CO4	The student will apply the concepts of production and cost for optimization of production.
		CO5	The student will design Competitive strategies like pricing, product differentiation etc. and marketing according to the market structure.
ACCOUNTING FOR	20MD 412	CO1	Demonstrate theoretical knowledge and its application in real time accounting.
MANAGERS	20MBA13 CO2	CO2	Capable of preparing financial statement of companies.



		CO3	Independently undertake financial statement analysis and take decisions.
		CO4	Comprehend emerging trends in accounting and computerization of Accounting systems.
		CO1	Facilitate objective solutions in business decision making under subjective conditions.
		CO2	Demonstrate different statistical techniques in business/real-life situations.
BUSINESS STATISTICS	20MBA14	CO3	Understand the importance of probability in decision making.
		CO4	Understand the need and application of analytics.
		CO5	Understand and apply various data analysis functions for business problems.
	20MBA15	CO1	Develop an ability to assess the impact of the environment on marketing function.
		CO2	To formulate marketing strategies that incorporate psychological and sociological factors which influence buying.
MARKETING MANAGEMENT		CO3	Understand concept of Branding, development of product and significance of market segmentation, targeting and positioning.
		CO4	Identifying marketing channels and the concept of product distribution.
		CO5	Identifying techniques of sales promotion, significance of marketing research.
		CO6	6. Synthesize ideas into a viable marketing plan for various modes of marketing
		CO1	The students will be aware of their communication skills and know their potential to become successful managers.
MANAGERIAL COMMUNICATION	1 20008 416	CO2	The students will get enabled with the mechanics of writing and can compose the business letters in English precisely and effectively.
		CO3	Students will get exposure in drafting business proposals to meet the challenges of competitive environment.
		CO4	The students will be introduced to the managerial communication practices in business those are in vogue.
		CO5	Students will get trained in the art of Interpersonal communication and technological advancement and social media usage in communications, with emphasis



			on analysing business situations
			on analysing susmess situations
		CO1	Gain practical experience in the field of Human Resource Concepts, functions and theories.
HUMAN RESOURCE	20MBA21	CO2	Acquire the conceptual insight of Human Resource and various functions of HR.
MANAGEMENT	20MBA21	CO3	Apply personnel, managerial and welfare aspects of HR.
		CO4	Develop a greater understanding about HR practices, analyse the trends in the field of HR.
		CO1	Understand the basic financial concepts
		CO2	Apply time value of money
FINANCIAL MANAGEMENT	20MBA22	CO3	Evaluate the investment decisions
		CO4	Estimate working capital requirements
		CO5	Analyze the capital structure and dividend decisions
	20MBA23	CO1	Understand various research approaches, techniques and strategies in the appropriate in business.
RESEARCH		CO2	Apply a range of quantitative / qualitative research techniques to business and day to day management problems.
METHODOLOGY		CO3	Demonstrate knowledge and understanding of data analysis, interpretation and report writing.
		CO4	Develop necessary critical thinking skills in order to evaluate different research approaches in Business using excel in particular
		CO1	Get an insight into the fundamentals of Operations Research and its definition, characteristics and phases
OPERATIONS RESEARCH	20MBA24	CO2	Use appropriate quantitative techniques to get feasible and optimal solutions
		CO3	Understand the usage of game theory , Queuing Theory and Simulation for Solving Business Problems
		CO4	Understand and apply the network diagram for project completion
STRATEGIC MANAGEMENT	20MBA25	CO1	Students should get clear idea about the concept of Strategic Management, its relevance, Characteristics, process nature and purpose.
		CO2	Student to acquire an understanding of how firms successfully institutionalize a strategy and create an



			organizational structure for domestic and overseas operations and gain competitive advantage.
		CO3	To give the students an insight on strategy at different levels of an organization to gain competitive advantage.
		CO4	To help students understand the strategic drive in multinational firms and their decisions in different markets.
		CO5	To enable the students to gain knowledge of strategy implementation and the control measures for effective decision-making.
		CO1	Display keen interest and orientation towards entrepreneurship, entrepreneurial opportunity Modules' in order to setup a business and to think creatively.
		CO2	To know about the various business models and B-Plans across Business sectors.
ENTREPRENEURSHI P AND LEGAL	20MBA26	CO3	Able to understand the importance of marketing and different forms of businesses.
ASPECTS		CO4	Become aware about various sources of funding and institutions supporting entrepreneurs.
		CO5	Awareness about legal aspects and ways to protect the ideas.
		CO6	To understand the ways of starting a company and to know how to protect their ideas.
		CO1	1. Identify different emerging technologies
EMERGING EXPONENTIAL	2014D 4 201	CO2	2. Select appropriate technology and tools for a given task
TECHNOLOGIES	20MBA301	CO3	3. Identify necessary inputs for application of emerging technologies
		CO4	4. Understand the latest developments in the area of technology to support business
		CO1	1. Acquire the knowledge about the concepts of production and operation management
TECHNOLOGY & OPERATIONAL STRATEGY		CO2	2. Demonstrate the basic concepts of process mapping
	20MBA302	CO3	3. Evaluate the importance of Lean Manufacturing
		CO4	4. Develop strategies of Total quality management
		CO5	5. Understand the roles of ISO standards and production system
SERVICES MARKETING	20MBAMM303	CO1	1. Develop an understanding about the various concepts and importance of Services Marketing.



		CO2	2. Enhance knowledge about emerging issues and trends in the service sector.
		CO3	3. Learn to implement service strategies to meet new challenges.
		CO1	1. Comprehend the objectives of Market research & its application in solving marketing problems.
MARKETING RESEARCH &	20MBAMM304	CO2	2. Appreciate the use of different data collection methods, sampling design techniques, measurement methods to analyze the data.
ANALYTICS		CO3	3. Generalize and interpret the data with the help of various measurement techniques.
		CO4	4. To understand the emergence of new trends in research.
		CO1	1. The student will understand the capital market and various Instruments for Investment.
INVESTMENT	20MBAFM303	CO2	2. The learner will be able to assess the risk and return associated with investments and methods to value securities.
MANAGEMENT		CO3	3. The student will be able to analyse the Economy, Industry and Company framework for Investment Management.
		CO4	4. The student will learn the theories of Portfolio management and also the tools and techniques for efficient portfolio management.
		CO1	1. Understand the basics of taxation and process of computing residential status.
DIDECTEAVATION		CO2	2. Calculate taxable income under different heads.
DIRECT TAXATION	20MBAFM304	CO3	3. Understand deductions and calculation of tax liability of Individuals.
		CO4	4. Know the corporate tax system.
BANKING & FINANCIAL SERVICES		CO1	1. The Student will be acquainted to various Banking and Non-Banking financial services in India.
	20MBAFM305	CO2	2. The Student will understand the activities of Merchant Banking and credit rating.
		CO3	3. The Student will be equipped to understand micro financing and other financial services in India.
		CO4	4. The Student will understand how to evaluate and compare leasing & hire purchase.
ADVANCED FINANCIAL	20MBAFM306	CO1	1. Get an overview of capital structure theories.



MANAGEMENT		CO2	2. Understand and assess the dividend policy of the firm.
		CO3	3. Realize the importance of management of working capital in an organization.
		CO4	4. Be aware of the techniques of cash, inventory and receivables management
		CO1	1. Gain practical insight of HR Processes, HR analytics and predictive modelling used in HR functions.
HUMAN RESOURCE		CO2	2. Acquire conceptual knowledge of HRA frameworks, models and approaches.
ANALYTICS	20MBAHR304	CO3	3. Illustrate the application of datafication of HR, predictive analytics tools and techniques.
		CO4	4. Analyse the employee data set, considering the various concepts and functions of HR, facilitating the decision making in business context.
	18MBAOS307	CO1	Students will be able to analyze and understand the organizational structure, business functions, and workflow models, applying theoretical concepts to real-world business scenarios.
ORGANISATION STUDY		CO2	Students will effectively apply strategic management frameworks such as McKinsey's 7S Framework and Porter's Five Forces Model to evaluate and assess the competitive environment and internal dynamics of the organization under study.
		CO3	Students will perform a detailed analysis of an organization, including a SWOT analysis and financial statement analysis, to assess the organization's strengths, weaknesses, opportunities, and threats, along with its financial health.
		CO4	Students will demonstrate proficiency in professional communication and presentation skills by preparing a comprehensive organization study report and delivering a clear, concise, and well-structured viva-voce presentation.
		CO1	1. Understand significance of B2B marketing .
B2B MARKETING MANAGEMENT	20MBAMM401	CO2	2. Ability to create an integrated marketing communications plan which includes promotional strategies.
		CO3	3. Effectively use marketing communication for customer acquisition
		CO4	4. Define and apply knowledge of various aspects of managerial decision making related to marketing communications strategy and tactics



	1		
LOGISTICS AND SUPPLY CHAIN	20MBAMM402	CO1	1. Demonstrate knowledge of the functions of logistics and supply chain management.
		CO2	2. To relate concepts and activities of the supply chain to actual organizations.
MANAGEMENT		CO3	3. Highlight the role of technology in logistics and supply chain management.
		CO4	4. Evaluate cases for effective supply chain management and its implementation
DICITAL		CO1	Recognize appropriate e-marketing objectives.
DIGITAL MARKETING MANAGEMENT	20MBAMM403	CO2	2. Appreciate the e-commerce framework and technology.
		CO3	3. Illustrate the use of search engine marketing, online advertising and marketing strategies.
		CO4	4. Develop social media strategy's to solve business problems.
	20MBAMM404	CO1	1. Comprehend & correlate all the management functions which are happening around with fundamental concepts and principles of management.
		CO2	2. Understand the overview of management, theory of management and practical applications of the same.
STRATEGIC BRAND MANAGEMENT		CO3	3. Effectively use their skills for self-grooming, working in groups and to achieve organizational goals.
		CO4	4. Demonstrate their acumen in applying managerial and behavioral concept in real world/situation.
		CO5	5. Understand and demonstrate their exposure on recent trends in management
	20MBAFM401	CO1	1. Understand various types of risks.
RISK MANAGEMENT AND		CO2	2. Assess the process of identifying and measuring the risk.
INSURANCE		CO3	3. Acquaint with the functioning of life Insurance in risk management.
		CO4	4. Understand general insurance contract.
	20MBAFM402	CO1	Understand the mechanism of forwards/futures, options, financial swaps, various credit derivatives and VaR with their features, merits and demerits.
FINANCIAL DERIVATIVES		CO2	Assess the application of forwards/futures, options, financial swaps, various credit derivatives and VaR using numerical problems.
		CO3	Application of financial derivatives in risk management.
		CO4	Critically evaluate various financial derivatives.



INDIRECT		CO1	1. Have clarity about GST system in India
	20MBAFM403	CO2	2. Understanding of levy and collection of GST in India
TAXATION		CO3	3. Have an overview of customs duty in India
		CO4	4. Understanding of valuation for customs duty.
MEDGEDS		CO1	1. Understand M&A with its different classifications, strategies, theories, synergy etc.
MERGERS, ACQUISITIONS &	20MBAFM404	CO2	2. Conduct financial evaluation of M&A
CORPORATE RESTRUCTURING	20MBAPW404	CO3	3. Analyse the results after evaluation
RESTRUCTURING		CO4	4. Critically evaluate different types of M&A, takeover and antitakeover strategies
		CO1	1. Understand corporate valuation and valuation process
CORPORATE VALUATION	20MBAFM405	CO2	2. Familiarize with the standard techniques of corporate valuation
		CO3	3. Develop analytical skills relevant for corporate valuation and value based management
		CO4	4. Critically evaluate IPOs, M&As, Bankruptacy cases
	20MBAFM406	CO1	1. The student will have an understanding of the International Financial Environment.
INTERNATIONAL		CO2	2. The student will learn about the foreign exchange market, participants and transactions.
FINANCIAL MANAGEMENT		CO3	3. The student will be able to use derivatives in foreign exchange risk management.
		CO4	4. The student will be able to evaluate the Firm's Exposure to risk in International environment and various theories associated with it.
	20MBAHR401	CO1	1. Understand the fundamental concepts and principles, theories of Organizational Leadership.
ORGANISATIONAL LEADERSHIP		CO2	2. Analyze the organizational leadership style, approaches and traits, its impact on the followers by using leadership theories and instruments.
		CO3	3. Developing better insight in understanding the leadership traits that influence them to work effectively in group.
		CO4	4. Demonstrate their ability to apply of their knowledge in organizational leadership.
DEDGCMAX			
PERSONAL GROWTH AND INTERPERSONAL	20MBAHR402	CO1	1. Have in-depth understanding the various personality traits which promotes personal growth.
EFFECTIVENESS		CO2	2. Analyze the concepts of human personality, behaviour and functioning of mind



		CO3	3. Learn and apply the psychometrics tests in understanding the personality traits.
		CO4	4. Develop the greater insight of self, and others through various theories and prepare the developmental plan for interpersonal effectiveness.
		CO1	Identify and analyze a business problem within an organization or through independent research.
	PROJECT REPORT 20MBAPR407	CO2	Design and execute a research study, including data collection and analysis, using appropriate methodologies.
PROJECT REPORT		CO3	Interpret research findings and provide practical recommendations based on analysis.
	CO4	Present research work effectively through written reports and oral presentations, demonstrating professional communication skills.	



Affiliated to Visvesvaraya Technological University, Belagavi, Approved by AICTE, New Delhi, Recognized by Govt. of Karnataka and Accredited by NBA (AE, BT, CSE, ECE, ME, MT)

2018 SCHEME

Course Name	Course Code	CO. No.	Course Outcomes
		CO1	Comprehend & correlate all the management functions which are happening around with fundamental concepts and principles of management.
MANAGEMENT		CO2	Understand the overview of management, theory of management and practical applications of the same
& ORGANIZATION AL BEHAVIOUR	18MBA11	CO3	Effectively use their skills for self-grooming, working in groups and to achieve organizational goals.
		CO4	Demonstrate their acumen in applying managerial and behavioral concept in real world/situation.
		CO5	Understand and demonstrate their exposure on recent trends in management.
		CO1	The student will understand the application of Economic Principles in Management decision making.
	18MBA12	CO2	The student will learn the micro economic concepts and apply them for effective functioning of a Firm and Industry.
		CO3	The Student will be able to understand, assess and forecast Demand
MANAGERIAL ECONOMICS		CO4	The student will apply the concepts of production and cost for optimization of production
		CO5	The student will design Competitive strategies like pricing, product differentiation etc. and marketing according to the market structure.
		CO6	The student will be able to identify, assess profits and apply BEP for decision making.
		CO1	Demonstrate theoretical knowledge and its application in real time accounting.
ACCOUNTING FOR MANAGERS	I INMEDIA	CO2	Demonstrate knowledge regarding accounting principles and its application.
		CO3	Capable of preparing financial statement of sole trading concerns and companies.
		CO4	Independently undertake financial statement analysis and take decisions.
		CO5	Comprehend emerging trends in accounting and taxation.



Г			Partition of trade 1 / 1 / 1 / 1 / 1
		G 0.4	Facilitate objective solutions in business decision
		CO1	making under
			subjective conditions.
			Demonstrate different statistical techniques in
BUSINESS		CO2	business/real-life
STATISTICS &	18MBA14		situations.
ANALYTICS		CO3	Understand the importance of probability in decision
		CO3	making
		CO4	Understand the need and application of analytics
		~~~~	Understand and apply various data analysis functions
		CO5	for business problems.
		~~.	Develop an ability to assess the impact of the
		CO1	environment on marketing function.
			To formulate marketing strategies that incorporate
		CO2	psychological and
		00 <b>2</b>	sociological factors which influence buying.
			Explain how companies identify attractive market
MADIZETING			segments,
MARKETING MANAGEMENT	18MBA15	CO3	differentiate and position their products for maximum
WINNOEWENT		CO3	competitive
			advantage in the market place.
			Build marketing strategies based on product, price,
		CO4	
		CO4	
		G0.5	promotion objectives.
		CO5	Synthesize ideas into a viable marketing plan
		CO1	The students will be aware of their communication skills
			and know
			their potential to become successful managers.
		CO2	The students will get enabled with the mechanics of
			writing and can
		CO2	compose the business letters in English precisely and
MANACEDIAL			effectively.
MANAGERIAL COMMUNICATIO	18MBA16		The students will be introduced to the managerial
N N	TOMBATO	CO3	communication
11			practices in business those are in vogue
			Students will get trained in the art of business
		CO4	communication with
			emphasis on analysing business situations
			Students will get exposure in drafting business
		CO5	proposals to meet the
			challenges of competitive environment.
HUMAN RESOURCE MANAGEMENT			Understanding of HRM functions, principles, Job
	18MBA21		analysis that
		CO1	facilitates students to design a job description and job
			specification for
			various levels of employees.
		<u> </u>	



			Synthogiza knowledge on effectiveness of manifestiveness
		CO2	Synthesize knowledge on effectiveness of recruitment
		1 002	process, sources
			& understanding of systematic selection procedure  Identify the various training methods and design a
		CO3	training program.
			Understand the concept of performance appraisal
		CO4	process in an
			organization.
		CO5	List out the regulations governing employee benefit practices
		CO1	Understand the basic financial concepts.
		CO2	Apply time value of money
FINANCIAL MANAGEMENT	18MBA22	CO3	Evaluate the investment decisions.
1,11,11,11,10,21,11,11,11		CO4	Analyze the capital structure and dividend decisions
		CO5	Estimate working capital requirements
			Understand various research approaches, techniques and
		CO1	strategies in
			the appropriate in business.
	18MBA23	CO2	Apply a range of quantitative / qualitative research
			techniques to
RESEARCH			business and day to day management problems
METHODOLOGY		CO3	Demonstrate knowledge and understanding of data
			analysis,
			interpretation and report writing.
		CO4	Develop necessary critical thinking skills in order to
			evaluate different
			research approaches in Business
			Students should get clear idea about the concept of
		CO1	incorporation of company, its relevance, characteristics, types of
		CO1	company, its relevance, characteristics, types of company, lifting of
			corporate.
LEGAL AND			Student to acquire knowledge about conducting
BUSINESS	18MBA24	CO2	meeting, duties of
ENVIRONMENT		552	directors and Investigation of the company.
			To give the students an insight on Winding up of the
		CO3	companies , Mode
			of winding up of the companies.
		CO4	•
			Students should get clear idea about the concept of
STRATEGIC MANAGEMENT 18MBA25	18MBA25		Strategic
		CO1	Management, its relevance, Characteristics, process
			nature and
			purpose.



		CO2	Student to acquire an understanding of how firms successfully institutionalize a strategy and create an organizational structure for domestic and overseas operations and gain competitive advantage.  To give the students an insight on strategy at different levels of an
		CO4	organization to gain competitive advantage  To help students understand the strategic drive in multinational firms and their decisions in different markets
		CO5	To enable the students to gain knowledge of strategy implementation and the control measures for effective decision-making.
	CO1	Display keen interest and orientation towards entrepreneurship, entrepreneurial opportunities in order to setup a business.	
ENTREPRENEUR SHIP AND	18MBA26	CO2	As an entrepreneur learn to think creatively and understand the components in developing a Business plan.
LEGAL ASPECTS		CO3	Become aware about various sources of funding and institutions supporting entrepreneurs
		CO4	Gain consciousness towards social entrepreneurship and rural entrepreneurship opportunities
		CO1	Explain the background and concepts vital for understanding Consumer Behaviour.
CONSUMER BEHAVIOR	18MBAMM301	CO2	Identify the role of variables that determines Consumer Behaviour in Social & cultural domain
		CO3	Identifying the psychological and behavioural practices adopted by organizations to enhance the Consumer Behaviour.
		CO1	Find out the contemporary retail management, issues, and strategies
RETAIL MANAGEMENT		CO2	Evaluate the recent trends in retailing and its impact in the success of modern business
		CO3	Relate store management and visual merchandising practices for effective retailing.



			T
SERVICES MARKETING		CO1	Outline the concept of Discrete Fourier Transform (DFT), Fast Fourier transform(FFT), digital filters and Digital Signal processors
	18MBAMM303	CO2	Compute DFT for short/long duration input sequence using DFT properties and FFT algorithm
		CO3	Design digital IIR/FIR filter for given specification
		CO4	Realize digital IIR /FIR filters in Direct forms and cascade, lattice structure
		CO1	The Student will be acquainted to various Banking and Non-Banking financial services in India.
BANKING &	10MD A FM 201	CO2	The Student will understand the activities of Merchant Banking and credit rating
FINANCIAL SERVICES	18MBAFM301 -	CO3	The Student will be equipped to understand micro financing and other financial services in India.
		CO4	The Student will understand how to evaluate and compare leasing & hire purchase
		CO1	The student will understand the capital market and various Instruments for Investment
	18MBAFM302	CO2	The learner will be able to assess the risk and return associated with investments and methods to value securities.
INVESTMENT MANAGEMENT		CO3	The student will be able to analyse the Economy, Industry and Company framework for Investment Management.
		CO4	The student will learn the theories of Portfolio management and also the tools and techniques for efficient portfolio management
DIRECT TAXATION		CO1	Understand the basics of taxation and process of computing residential status.
	18MBAFM303	CO2	Calculate taxable income under different heads
		CO3	Understand deductions and calculation of tax liability of Individuals
		CO4	Know the corporate tax system.
ADVANCED FINANCIAL 18MBAFM304 MANAGEMENT	CO1	Get an overview of capital structure theories.	
	<u> </u>	CO2	Understand and assess the dividend policy of the firm.



	<del>,                                      </del>		T
		002	Realize the importance of management of working
		CO3	capital in an
			organization.
		CO4	Be aware of the techniques of cash, inventory and
		CO4	receivables
			management
		CO1	Understand various cost methods and techniques with
		CO1	their features, merits and demerits).
		<del>                                     </del>	Demonstrate the application of cost sheet, marginal
			costing, budgetary
		CO2	control techniques, Activity based costing etc. with
		CO2	numerical
COST	18MBAFM305		problems .
MANAGEMENT	16WIDATWI303		Analyse the results after applying various costing
		CO3	methods and
		CO3	techniques.
			Critically evaluate all traditional and non-traditional
			costing methods
		CO4	such as absorption costing, marginal costing and activity
			based costing.
			Students would learn capital budgeting and project
		CO1	financing financing
PROJECT	18MBAFM306	GO2	Students would be quipped to appraise a project
APPRAISAL,		CO2	1 11 11
PLANNING & CONTROL	101/11/11 1/1300	CO3	Students would learn to prepare a Business plan
CONTROL		~~.	To understand various financial and technical aspects of
		CO4	project
			management.
	18MBAHR301	CO1	Gain the insights of various principles and practices of
			recruitment and
			selection in an industry.
RECRUITMENT AND SELECTION		CO2	Equip students with various selection procedure
			practiced in industry
		CO3	Develop students with latest selection tools in the
			corporate sector.
		CO4	Develop students with various testing of job recruitment
			and selection
HR ANALYTICS	18MBAHR302	CO1	Have an understanding of How HR function adds value
			and
			demonstrates the value in business terms  Massure the value of Intensibles that III halps builds
		CO2	Measure the value of Intangibles that HR helps builds for the
			for the organization given a particular business context to
			facilitate decision
			making.
			I making



		CO2	Convert soft factors in a people management context
		CO3	into measurable variables across various domains
	-		Devise, conduct and analyse a study on employees or
		CO4	
		C04	<b>-</b>
			to the HR context in an organization
		CO1	Gain insights of various conceptual aspects of
		COI	Compensation and Benefits to achieve organizational goals.
	•		Determine the performance based compensation system
		CO2	for business
			excellence and solve various cases
COMPENSATION	•		Designing the compensation strategies for attraction,
& REWARD	18MBAHR303	CO3	motivation and
SYSTEM		CO3	retaining high quality workforce.
			Understand the Legal & Administrative Issues in global
			compensation
		CO4	to prepare compensation plan, CTC, wage survey and
		CO4	calculate various
			bonus.
			Students will be able to analyze and understand the
			organizational structure, business functions, and
		CO1	workflow models, applying theoretical concepts to real-
	20MBAIN307		world business scenarios.
			Students will effectively apply strategic management
			frameworks such as McKinsey's 7S Framework and
		CO2	Porter's Five Forces Model to evaluate and assess the
		602	competitive environment and internal dynamics of the
			organization under study.
INTERNSHIP			Students will perform a detailed analysis of an
		CO3	organization, including a SWOT analysis and financial
			statement analysis, to assess the organization's strengths,
			weaknesses, opportunities, and threats, along with its
			financial health.
			Students will demonstrate proficiency in professional
			communication and presentation skills by preparing a
		CO4	comprehensive organization study report and delivering
			a clear, concise, and well-structured viva-voce
			presentation.
	18MBAMM401	CO1	Understand the apply the selling techniques in an
SALES MANAGEMENT			organisation.
		CO2	Develop a plan for organising, staffing & training sales
			force.
		CO3	Organise sales territories to maximize selling
			effectiveness.
		CO4	Evaluate sales management strategies
		CU4	Dianate sales management strategies



			Define and apply knowledge of various aspects of
		CO1	managerial decision
			making related to marketing communications strategy
	<u> </u>		and tactics.
INTEGRATED		GO2	Ability to create an integrated marketing
MARKETING COMMUNICATIO	18MBAMM402	CO2	communications plan which includes promotional strategies.
N			Explain the role of IMC in the overall marketing &Use
		CO3	effectiveness
		CO3	measures to evaluate IMC strategies.
			Prepare advertising copy and design other basic IMC
		CO4	tools.
		~~.	Recognize appropriate e-marketing objectives
		CO1	
DIGITAL &		CO2	Appreciate the e-commerce framework and technology
SOCIAL MEDIA	18MBAMM403		Illustrate the use of search engine marketing, online
MARKETING		CO3	advertising
			marketing strategies
		CO4	Use social media & create temples
			Develop social media strategy's to solve business
			problems
			Understand M&A with its different classifications,
		CO1	strategies, theories,
	-	G02	synergy etc.  Conduct financial evaluation of M&A
MERGERS,	-	CO2	
ACQUISITIONS &		CO3	Analyse the results after evaluation
		CO4	Critically evaluate different types of M&A, takeover
			and antitakeover
	18MBAFM402	CO1	strategies. Understand various types of risks.
			Onderstand various types of risks.
RISK			
MANAGEMENT		CO2	Assess the process of identifying and measuring the risk.
AND INSURANCE			Acquaint with the functioning of life Insurance in risk
INSURANCE		CO3	management
		CO4	Understand general insurance contract.
			Ţ
INDIRECT TAXATION	18MBAFM403		Have clarity about GST system in India.
		CO1	decar est system in main.
		CO2	Understanding of levy and collection of GST in India
		CO2	Have an overview of customs duty in India
			·
		CO4	Understanding of valuation for customs duty.



	<del> </del>		
		CO1	The student will have an understanding of the
			International Financial
			Environment.
			The student will learn about the foreign exchange
		CO2	market, participants
INTERNATIONA	-		and transactions
L FINANCIAL	18MBAFM404	CO3	The student will be able to use derivatives in foreign
MANAGEMENT			exchange risk
			management.
		CO4	The student will be able to evaluate the Firm's Exposure
			to risk in
			International environment and various theories
			associated with it.
			Understand the mechanism of forwards/futures, options,
			financial
		CO1	swaps, various credit derivatives and VaR with their
			features, merits
	_		and demerits.
FINANCIAL DERIVATIVES	18MBAFM405		Assess the application of forwards/futures, options,
DERIVATIVES		CO2	financial swaps,
			various credit derivatives and VaR using numerical
	-		problems
		CO3	Application of financial derivatives in risk management
		CO4	Critically evaluate various financial derivatives.
			Identify and differentiate between various corporate
		GO1	valuation approaches, including DCF and non-DCF
		CO1	methods, and apply them in real-world scenarios.
	18MBAFM406	l	
			Develop proficiency in applying standard corporate
		~~~	valuation techniques such as the Enterprise DCF Model,
		CO2	Relative Valuation, and Option-based Valuation to
			assess the value of different types of companies.
CORPORATE		CO3	Ability to analyze and make informed strategic
VALUATION			financing decisions by understanding the impact of
			capital structure, market conditions, and valuation in
			different contexts, including IPOs, M&As, and
			bankruptcy cases.
		CO4	Gain insights into advanced valuation issues, including
			the valuation of intangible assets, and develop the skills
			to assess the influence of factors such as agency costs,
			financial distress, and government roles on corporate
			valuation.
PUBLIC RELATIONS	18MBAHR401		To demonstrate an understanding of the fundamentals
		CO1	tools of public
		-	relations practices
		CO2	To describe the various emerging trends in the field of
		202	01



			public relations
		CO3	To analyze the importance of employee communication and organizational change.
		CO4	To evaluate the importance of community relations
ORGANIZATI ONAL LEADERSHIP	18MBAHR4 02	CO1	Comprehend & correlate organizational leadership styles which are happening around with fundamental concepts of team leadership.
		CO2	Understand the overview of leadership behavior and motivation in organization.
		CO3	Effectively use their skills for self-grooming on leadership traits and ethics that influences them to effectively work in groups to achieve organizational goals.
		CO4	Demonstrate their acumen in applying their knowledge in organizational leadership and behavioral concept in real world/situation.
INTERNATIO NAL HUMAN RESOURCE MANAGEME NT	18MBAHR4 03	CO1	Analyse the impact of contemporary issues and global imperatives on Human Resource concepts, policies and practices
		CO2	Apply concepts and knowledge in deployment, expatriate on international assignments.
		CO3	Evaluate the effects of different human resource and international industrial relations.
		CO4	Develop students to adopt international industrial relation strategies.
PROJECT WORK	18MBAPR4 07	CO1	Identify and analyze a business problem within an organization or through independent research.
		CO2	Design and execute a research study, including data collection and analysis, using appropriate methodologies.
		CO3	Interpret research findings and provide practical recommendations based on analysis.
		CO4	Present research work effectively through written reports and oral presentations, demonstrating professional communication skills.

